

by Erik Howell and Aigerim Assembayeva, 2 December 2022

## Top Neobanks in Europe and North America: State of Current Growth, 2022

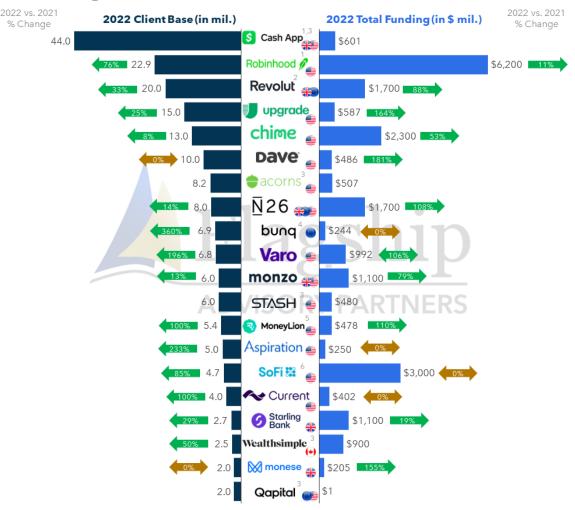
Neobanks continue to be an important driver of innovation in financial services. In this article, we compare the offerings of the top neobanks in Europe and North America and investigate how they have evolved since our prior research <u>last year</u>.

Fintechs and neobanks that receive funding from investors are expected to show positive growth outcomes, such as a growing client base. Having analyzed these two factors (funding and client base) we can summarize three key findings:

- Over half of the top neobanks managed to increase their client base after the influx of new capital.
- Three neobanks (Bunq, Aspiration, and Current) managed to increase their client base *without* a significant rise in funding. Bunq's growth is likely driven by the recent acquisition of expense management fintech Tricount, whereas we believe Aspiration's growth is driven by the popularity of its sustainable banking products.
- Two neobanks (Dave and Monese) did not experience any growth in their client base despite capital injection.



FIGURE 1: Top Neobanks in Europe and North America by Client Base (in mil.) & Total Funding (in \$ mil.)



- (1) We define neobanks as fintechs that offer deposit products or quasi-bank accounts. For example, Cash App (formerly Square Cash) offers Visa debit card that could be used outside of Square network (since September 2022); Cash App's funding is represented by Square's. Another example is Robinhood, an investment platform, offers a cash management account with a debit card that sweeps deposits to insured banks
- (2) Revolut is expanding to APAC and LATAM
- (3) Cash App, Acorns, Stash, Wealthsimple and Qapital have been added in the 2022 analysis
- (4) Bunq's client base is estimated based on Bunq's own clients and customer portfolio of recently acquired Tricount
- (5) MoneyLion has changed the definition of total customers as of Q3 2022; now it includes the number of customers that opened at least one account, incl. banking, membership subscription, secured personal loan, cash advance, investment account, and customers that are monetized through the marketplace and affiliate products. Before, the definition of total customers included all customers that have submitted for, received, or clicked on an offer through the marketplace but not necessarily monetized
- (6) SoFi went public in June 2021; thus, the 2021 data has been adjusted to represent Q2 2021 client base results

Sources: Company websites, The Financial Brand, and Crunchbase

© Flagship Advisory Partners, December 2022



Most neobanks still struggle to achieve profitability (see examples in Figure 2), although there are a few winners such as Starling Bank, who reported profitability for the first time in 2021 (7 years after launch). Starling Bank offers a wide range of products and services (see Figure 3), targeting consumer and small business clients, and claims to represent ~8% of the UK small and medium enterprises market (+2.4% market share increase vs. 2021). Alongside strengthening its positioning within the SME segment, Starling allocates resources to grow its lending portfolio. During the pandemic, the challenger bank gave out £1.4 billion in bounce-back loans to SMEs. Starling illustrates the notion that serving SMEs and offering credit is a path to profitability.

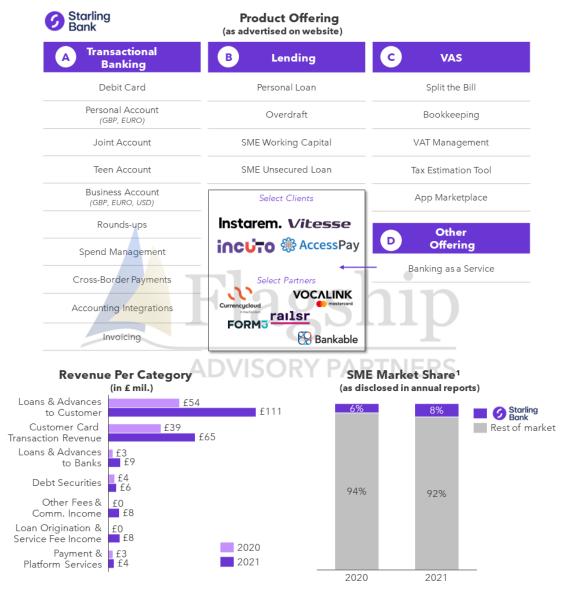
FIGURE 2: Select Neobanks in Europe and North America: Net Income (in \$ mil), 2022



Note: Flags indicate the headquarters of selected neobanks Sources: Company annual reports, Statista, and CraftCo. © Flagship Advisory Partners, December 2022



FIGURE 3: Starling Bank Products & Metrics



Note<sup>1</sup>: SME market share is calculated as the number of SME customer accounts held by the Bank as a percentage of total SME accounts in the UK, as published on the Banking Competition and Remedies website Source: Starling Bank website and annual report © Flagship Advisory Partners, December 2022

In our <u>previous analysis</u>, we concluded that product expansion was the driving factor for neobank growth - a conclusion that still holds: Having examined the current products offered by the top neobanks (Figure 4 below) we can summarize the following trends:

- Most neobanks are still expanding their range of lending products
- The SME segment continues to be underserved by neobanks, although solutions around payment acceptance, B2B X-border payments, SME cash advance, and SME working capital have grown slightly vs. 2021
- In terms of consumer transactional banking products, neobanks continue to focus on features that are optically attractive to consumers, such as cashback and roundups
- A few more neobanks have added saving accounts to their product suite



- Several neobanks have expanded their investment offer to include stocks and funds
- Despite the product expansions, the overall offer of insurance and investment products remains narrow compared to traditional banks

FIGURE 4: Product Offering of Top Neobanks in Europe and North America (2022, by # of Neobanks)

TRANSACTIONALBANKING			LENDING		
	Consumer 🔒	SME 🖺		Consumer 🔒	SME 🖀
Debit Card	16	7	Credit Card	7	Not offered
Current Account	15	7	Personal Loan	7	Not applicable
Cashback	<b>9</b> (+1 vs. 2021)	4	Cash Advance*	4	<b>2</b> (+1 vs. 2021)
Round-ups	<b>12</b> (+2 vs. 2021)	3	Mortgage	3	Not applicable
Spend & Budget Mgmt.	10	7	Overdraft	<b>4</b> (+1 vs. 2021)	Not offered
Virtual Card	6	4	BNPL	<b>2</b> (+2 vs. 2021)	Not offered
Payment Acceptance	Not applicable	<b>7</b> (+1 vs. 2021)	SME Working Capital	Not applicable	<b>5</b> (+1 vs. 2021)
Saving Account	<b>11</b> (+6 vs. 2021)	<b>2</b> (+1 vs. 2021)	SME Unsecured Loan	Not applicable	2
B2B X-Border Payments	Not applicable	<b>6</b> (+1 vs. 2021)	Factoring	Not applicable	1
Invoicing	Not applicable	5			
Metal Card	4	ADVIS	ORY PARTI	Consumer 🔒	SME 🖀
FX on Card Transactions	4	4	Stocks, Funds	<b>6</b> (+2 vs. 2021)	Not applicable
Accounting Integration	Not applicable	4	Cryptocurrency	4	Not applicable
Other SaaS Integrations	Not applicable	4*	Commodities	1	Not applicable
Account Aggregation	2	Not applicable	IN	Consumer	SME (
Carbon Footprint Offset	3	Not applicable	Travel, Device	<b>5</b> (+1 vs. 2021)	1
Prepaid Card	1	1	Life, Auto, Home	2	Not applicable
# of Neobanks offering Products & Services  >15 10-14 5-9 < 4					

Notes: \*Cash advance is a small value loan typically structured as an unsecured advance on salary

Source: Company websites

© Flagship Advisory Partners, December 2022

Although consumer transactional banking services remain the core business of neobanks, we observe a slow shift towards lending and SME products. As a logical next step, neobanks will likely continue to expand their range of lending products (e.g., credit cards, overdrafts, loans, etc.) to earn profits. We also foresee that the SME offering around accounting integrations, factoring, and other financing solutions will likely increase, given that small businesses are underserved by traditional banks. In addition, the expansion of fee-generating products like investments and insurance could be an additional monetization opportunity. Overall, we believe that neobanks will remain influential in shaping the banking space with innovation, although their path to profitability will remain challenging until they broaden their product set and expand their lending capabilities.



Please do not hesitate to contact Erik Howell <u>Erik@FlagshipAP.com</u> or Aigerim Assembayeva <u>Aigerim@FlagshipAP.com</u> with comments or questions.

